

ANNUAL REPORT

2021 - 2022



**Military Family
Resource Centre**
Montreal Region

WELCOME • SUPPORT • UNITE

PSM ANSP
La Famille
La force
conjointe
Military Families
Strength Behind
the Uniform



Canada

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**Military Family
Resource Centre**
Montreal Region

WELCOME • SUPPORT • UNITE

CONTACT US

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Richelain
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MFRC, Saint-Hubert service point:

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Saint-Hubert
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MFRC, Sherbrooke service point:

41 King Street West, Suite 2
Sherbrooke
Telephone: 450-358-7099, ext. 7955

MFRC, Montréal service point:

6555 Hochelaga Street, Montréal Garrison
Montreal
Telephone: 514-252-2777, ext. 4894

The Loft:

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Saint-Hubert
Telephone: 450-462-8777, ext. 8010

Information email: info.crfm@forces.gc.ca

Website:

www.cafconnection.ca/Montreal/Home.aspx

Service portal: crfmmfrc.ca

To follow us on:



Military Family Resource Centre



OUR MISSION

The goal of the MFRC is to promote the well-being of military family members in their development as individuals, families and a community. We carry out our mission by having a competent and dynamic team.

OUR VISION

Community development is the founding concept of our organization. As such, we are committed to establishing and maintaining a partnership with the community with the goal of improving the collective well-being of community members through their efforts, involvement and participation in decisions that affect them. The MFRC strives to act as an agent for change and a meeting point within the community by encouraging individual initiative and helping people realize their potential.

OUR VALUES

Our team adheres to a code of ethics based on respect, honesty, integrity, thoroughness, altruism, personal commitment and solidarity with the community. We believe that:

- every family needs support and resources;
- such resources and support increase the family's ability to grow and change;
- such resources and support must be provided based on the needs defined by the families, with due regard and respect for each individual's unique circumstances and character.

Respect is our core value and it is expressed in various ways, including open-mindedness, consideration, trust and regard for others.

ACKNOWLEDGEMENTS



Francine Habel
Executive Director

It is with great pleasure, but mostly pride, that I present to you the 2021–2022 annual report of the Montréal Military Family Resource Centre.

Despite the challenging year, our team has demonstrated its creativity and efficiency in maintaining and offering all of our services both in person and remotely. This ability to adapt has allowed us to have a greater impact in the region and to reach out to military families throughout our area.

I would also like to take this opportunity to highlight the commitment and initiative of our volunteers who play a key role in our organization. Once again, our volunteers helped us reach our goals. Without their dedication, we would not have the same impact.

In conclusion, I would like to thank all the members of the Board of Directors as well as our donors and funders who allow us to accomplish our mission year after year. I would also like to highlight the never-ending contribution of the team members who make everything possible! Thank you for your commitment and dedication in 2021–2022.



Julie Dupuis
President of
the Board of Directors

The past year has been a challenging one, not only in the face of the many issues associated with managing the pandemic, but also in the context of redesigning our governance framework in collaboration with the DMFS. Thanks to a competent and dynamic team, the MFRC promotes the well-being of military family members in their personal, family and community development.

I would like to acknowledge the tireless dedication of our Executive Director, Francine Habel, and our Human Resources Director, Catherine Bourassa, in navigating the often stormy waters of the past few months. The MFRC team has been there and has been innovative and creative in ensuring accessibility to our services despite the many obstacles and important decisions to be made.

Welcoming new members to the Board of Directors has supported the strategic deployment of the MFRC. The standing committees were able to carry out their mandates, allowing for the implementation of new practices. The tools we have developed also allow us to stay focused on our objectives. With an eye to the future, our Board of Directors is ready to support the MFRC as it continues its transformation.

We thank our funders as well as our partners, volunteers and administrators who help make the service to our military families possible. I tip my hat to the entire MFRC team for the successes of the past year.



MFRC's Board of Directors:



Président:
Julie Dupuis



Vice President:
Nathalie Prud'homme



Treasurer:
Léo Gravelle



Secretary:
Josée Heynemand

ADMINISTRATORS:



Marie-Michelle
Fontaine



Danielle Comeau



Caroline
Vandoremalen



Daniel Tatone



Catherine
Dandonneau

GUESTS:



Mélissa Dufour

Amanda Trundle



Executive Director:
Francine Habel



**Representative of
the Commander of
the 2nd CA Div:**
LCol Arseneault



**34th Brigade
Representative:**
Jacques Coiteux



Human resources

- **2 team consolidations**
- This year we presented for the 5 years of service, *Spirit of Military Families* piece to:
 - Marie Belle Meunier
 - Bartholomew Crago
 - Christine Gouault-Charest
 - Maude Laflamme
- **35 trainings**

The youth centre

First full year for the Virtual Loft, a bilingual application allowing interaction in a virtual reality environment for youth aged 9 to 17.

- More than 30 youth participated in the activities on the virtual application.

Communication

In the last few years, our social networks and our newsletter have become favoured means of communication to inform our clients of our services.

- 135 new followers on our Facebook page, representing a total of 1598.
- 328 new subscribers to our newsletter representing an increase of 12% for a total of 2725 subscriptions. On average, more than 667 people read our newsletter each month.
- More than 2,173 participants registered on the portal, a computerized platform that welcomes customers via an interface presenting services, events and activities.

Children

A new vocation was given to one of our premises in Saint-Hubert. This room is now equipped with gymnastic mats and modules to stimulate children's motor skills.

APRIL 2021

- First month of the Virtual Loft.
- 5 stories from military families for the Month of the Military Child.

AUGUST 2021

JUNE 2021

Record-breaking summer attendance at the Loft.

SEPTEMBER 2021

A survey conducted throughout the Greater Montréal.





Prevention, support and intervention

Tip of the month: designed to respond to a specific situation. Each month, the speakers propose solutions to develop a healthy and barrier-free relationship with children. The tips have been consulted more than a *hundred times*.

Events

- “Mon parc en mode virtuel,” an initiative in partnership with the City of Saint-Jean-sur-Richelieu, to get young people moving in parks and to raise awareness of the presence of the military community in their city.
 - 50 participants
- The Virtual Rally in August, an initiative to introduce our online services and resources to military families new to the region.
 - 44 participants

Volunteering

Volunteer initiatives are a new way to create an opportunity to share and connect with members of the military community. Initiatives such as the Book Club, the Little Free Library and the Wish Tree had 65 attendees.

Promotion

The development of a new temporary space to receive clients and develop our activities in the Sherbrooke area.

NOVEMBER 2021

Maintained our services during the pandemic to support military families during this difficult time.



JANUARY 2022

14 MFRC volunteer recognition awards.



DÉCEMBER 2021

247 participants in the Christmas event.




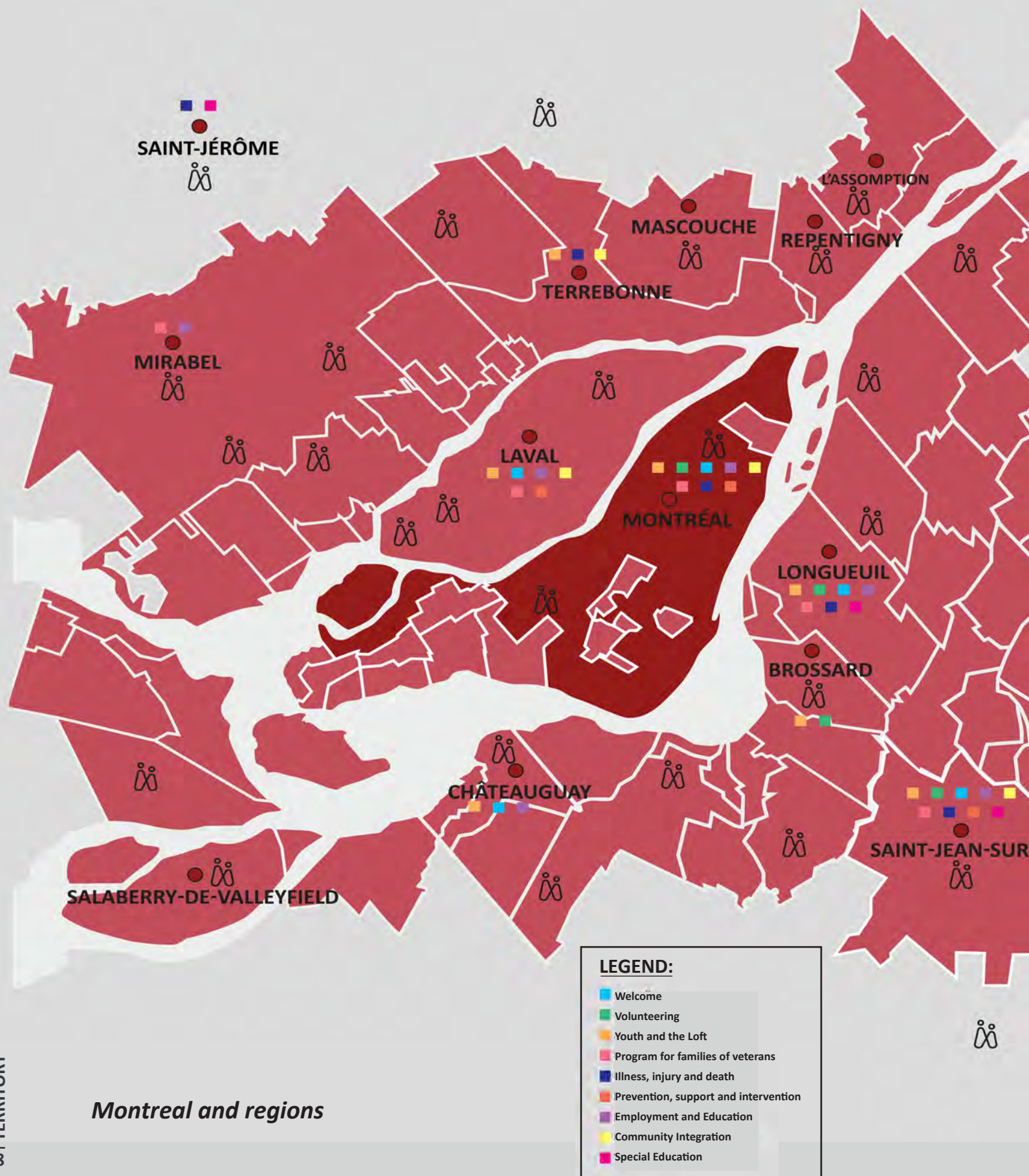
MARCH 2022

Redevelopment of the Saint-Jean facilities, adapted to the needs of the clientele for a better reception.

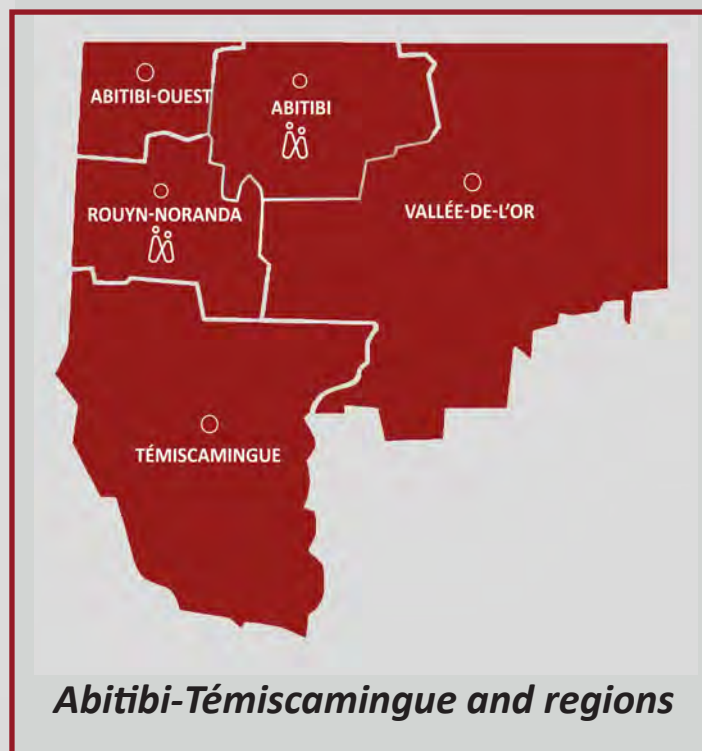
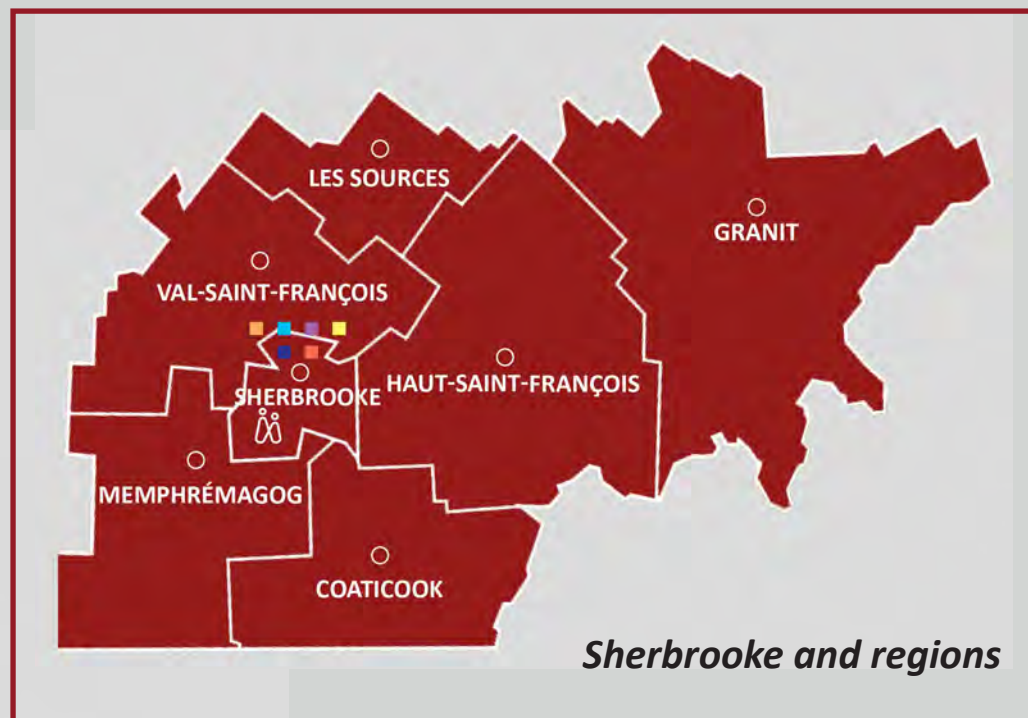
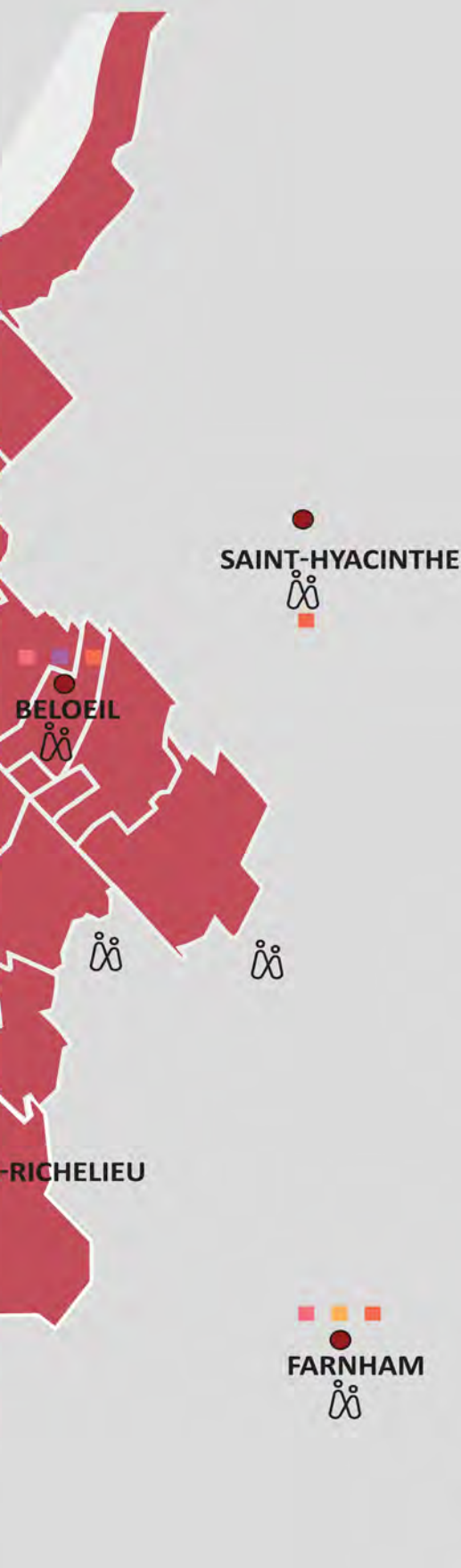


TERRITORY

 The MFRC is there for every family in its territory.



Montreal and regions





"Thank you for making apple picking on the North Shore possible! The children were very happy to be able to climb the apple trees and I was really happy to be able to meet Isabelle and her family thanks to you."
Magali Cochard-Hebia.



Events

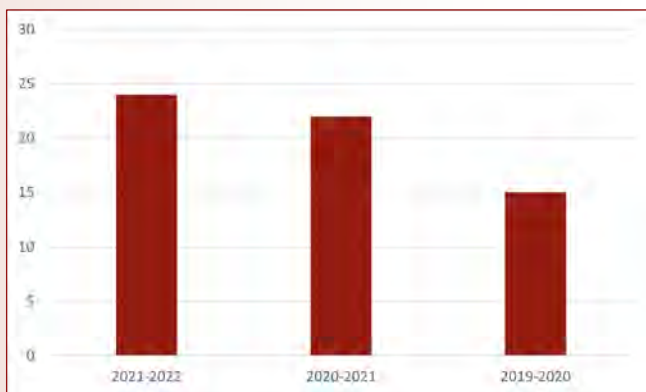
In 2021–2022, we have maximized the moments of connection between families and promoted the diversity of our services.

Face-to-face events were particularly popular this year!

STATISTICS:

- 1,000 people representing more than 250 families came to our events.
- 50 people on average per event.
- 247 participants at the Christmas event (the limit of 250 people to comply with health measures).
- 200 participants at the Cabane à Sucre event on the North and South shores.
- 53 participants at the "Chouette à voir" event.

Number of face-to-face events



HIGHLIGHTS :

Women's Day was celebrated this year with the creation of several video vignettes to highlight the importance of women in the military community.

The videos reached over 2,450 people in total.

Community integration

During the summer of 2021, more than 302 military families were transferred to the Montréal area, while 275 left our region. Many contacts are made in order to facilitate the integration of families into the community.

STATISTICS:

- 1,022 requests for information on MFRC services.
- The *Newcomer's Guide* and Moving Checklist were read more than 68 times in French and 42 times in English on our portal.
- 75 telephone contacts with our English-speaking clients and 200 emails sent.
- 222 contacts made with units in our area to serve more reservist and military families.

HIGHLIGHTS:

Number of minor children identified as a result of the DAG form; personal data update.

- 2021-2022 : 320
- 2020-2021 : 204



"I loved my experience at the MFRC. It helped me integrate into the new town, break the isolation and get out a bit."
Anonymous

"I felt like I was doing a little something good for my community."
Anonymous

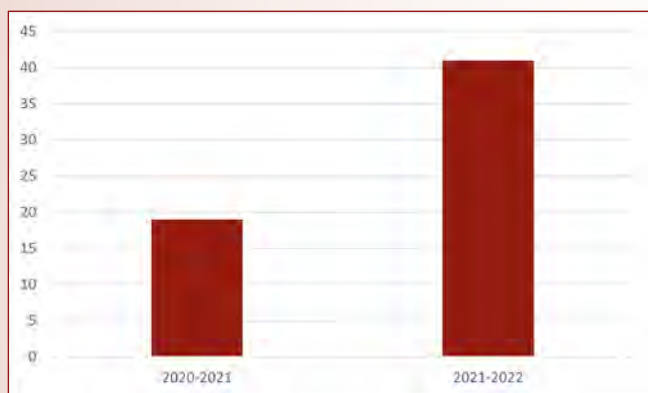
At the MFRC, volunteering is reorienting its mission and goals to make more room for volunteer initiatives. Many emerging community initiatives are being created with the support of our organization.

STATISTICS:

- 1,130 total volunteer hours.
 - 672 hours (2020-2021).
- 38 volunteers, including 15 new people.
- 194 hours of youth volunteer work.

Participants in the volunteer periods received 71 periods at the drop-in centre.

Number of youth volunteering in a hybrid format



HIGHLIGHTS:

- 12 volunteers received 14 recognition awards for their commitment and dedication.
- An increase of 450 volunteer hours.
- 9 participants in our 7 creative evenings allowing for connection and sharing.

List of volunteers

Mariane Ayotte	Ann Marcotte
Sarah Bergeron	Frédéric Moreau
Lise Berteau	Robert Morrisette Ouellette
Diane Bérubé	Juna Isabel Pascual
Ellen Brosseau	Nathalie Prud'homme
Catherine Carrier	Chantal Racine
Danielle Comeau	Darlene Ritchie
Stephanie Corriveau	Martin Roy
Catherine Dandonneau	Joanne Saccomani
Alain Dubé	Salvatore Silletta
Julie Dupuis	Jessica Stafford
Léo Gravelle	Daniel Tatone
Andréanne Grummet	Julie Thériault
Josée Heynemand	Amanda Trundle
Stéphanie L. Sauvé	Maryse Valiquette
Yvette Labrie	Caroline Vandormalen
Genevieve Lebeuf	Karine Rondeau Lavaute
Sophie Legault	Marie-Michelle Fontaine
Chantal Lussier	Mélissa Dufour

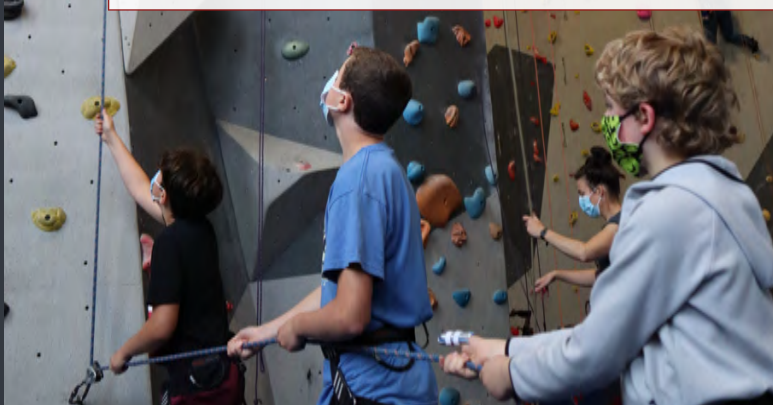
Youth volunteers

Sofia Rose B.	Dalhia M.	Mathilde V.
Isaac B.	Cassandra A.	Éric R.
Anabelle M.	Jude A.	Tyler C.
Florence M.	Roxane D.	Ève G.
Aurey-Lee L.	William G.	Noah L.
Clara Constance S.	Sophianne G.	Thomas L.
Arabella S.	Shawn G.	Billy O.
Sadie S.	Charlie H.	Aiden P.
Alexy C-M	Bella-Rose H.	Lucas P.
Sophia Hailey A.	Josianne H-A	Callum R.
William D.	Killyam H-A	Grayson R.
Charlie T.	Emily P-T	Cooper R.
Maïna S.	Arianna P-T	Isaac T.
Louka	Maëva T.	

The MFRC thanks all of its volunteers for their commitment and availability.

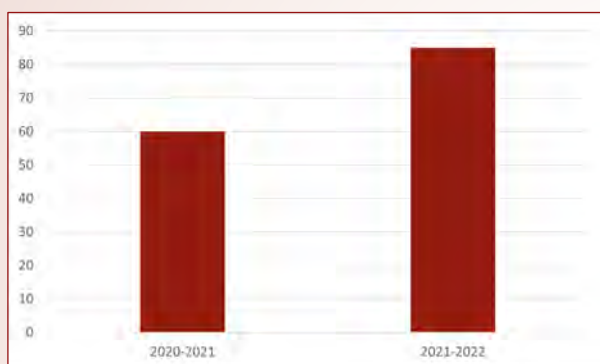


"The activities offered by the MFRC get me moving physically. I enjoy the opportunity to meet people with similar interests who understand the advantages and disadvantages of military life."
Arabella, 13 years old

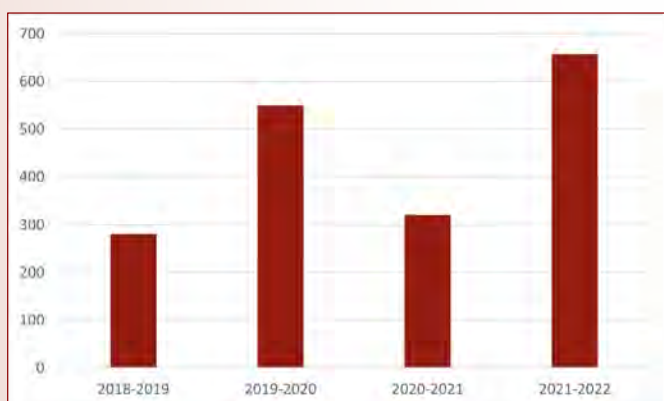


The youth sector and the youth centre were innovative in offering virtual, face-to-face and hybrid activities. The offering of the youth sector is based on making contacts, creating links and sharing common experiences.

The number of families we interacted with in order to adapt our service offering.



The opening of the Loft for the summer period.
A record year!



STATISTICS:

- 100 participants at the Youth Sector Open House, including 19 new families.
 - We had 50 new registrations on the portal that same day.
- 313 participants during the 48 PD days.
- 47 youth participated in youth courses.
- 405 attendees at youth activities.
- 250 attendees at the Loft from September to December 2021.
- 154 attendees at the 28 virtual activities organized in spring during the restrictions.
- 18 youth involved in the advisory committee.
- 119 new youth transferring to the region received a welcome package including a welcome letter and promotional items. This first contact allowed us to inform them of our programming.



The children's sector continued its mission to offer a respite service even during periods of isolation, while respecting the government health measures that were in effect.



"Since our daughter has been attending the Saint-Hubert drop-in centre, we have noticed a very positive change in her social skills and personal development. We are always very impressed with her learning. Our previous experience with a daycare centre was difficult, so this transition is a smooth one that suits our daughter very well. Thank you!"
Family at the Saint-Hubert drop-in daycare centre.

STATISTICS:

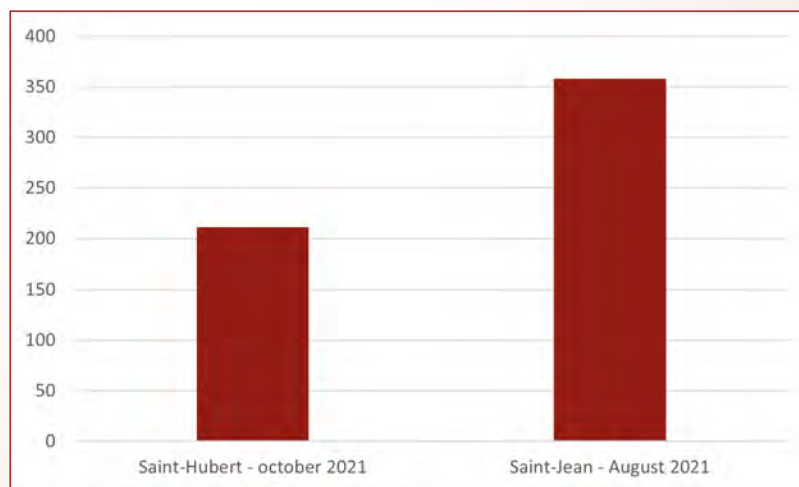
Daycare 2021–2022

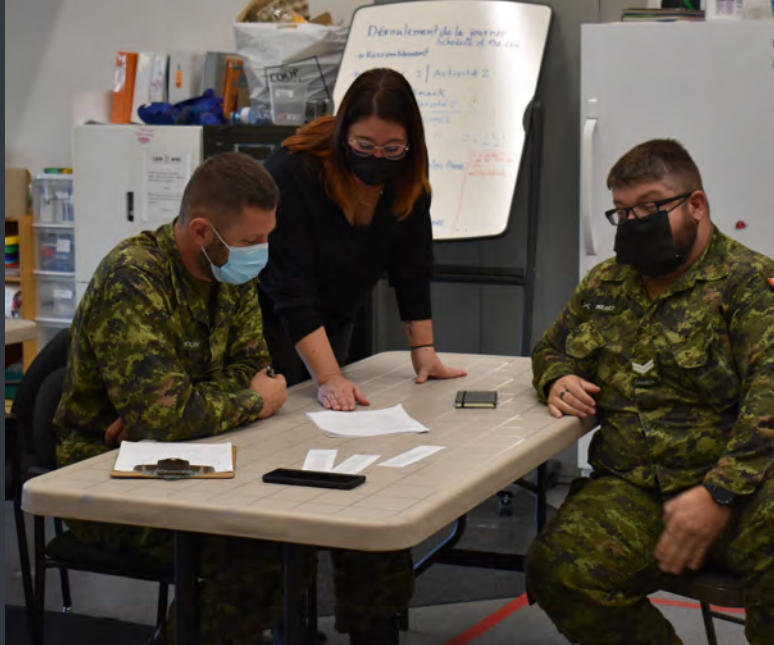
- 4402 periods (half-days) were used, of which:
 - 74 periods were for volunteers.
 - 22 periods were for client meetings.
- 1,069 attendances for children aged 0 to 5.
- 27 children had access to transitional care.
- 61 new children attended one of our drop-in centres.
- 658 exchanges with clients in connection with the drop-in centre.

HIGHLIGHTS:

- 918 books offered to children age 5 and under enrolled in the Early Reading Program:
 - 321 books in English.
 - 597 books in French.
 distributed each month in a total of 36 different municipalities.
 - 168 books more than last year.
- Most remote municipalities that received a book: Mirabel, Sherbrooke and Saint-Guillaume.

Busiest month:





"I hope you and your baby are well. I wanted to thank you once again for helping me out of my depression. Bless you!"
Anonymous

Psychosocial support

In 2021–2022, there was a significant increase in interactions with families. Several tools and services have been made available to them to support them during a deployment or to refer them to a professional.

Recurring topics for which clients request services:
Behavioural disorders and managing emotions with children.

Absence, mission and deployment:

- 89 overseas parcel shipments allowed loved ones to communicate with deployed service members.
- 45 Christmas kits distributed to support families experiencing deployment during the holiday season.
- 20 participants attended the 4 lectures for the health and wellness symposium for deployments and return from mission.
- 466 interactions in preparation for deployment, for a total of over 40 hours.
- 222 letters, emails and information packets sent for missions.
- 182 deployed service members who completed the departure form.

STATISTICS:

- 331 interactions with families served by the military family program.
 - 114 in 2020-2021.
- 219 incoming calls.
- 230 services rendered.

Prevention, support and intervention

Intervention, the mainstay of this sector, is accessible in person, virtually and in a hybrid format. The online platform allows us to offer quick and efficient support to our clients. It is an alternative way to meet people and allow remote clients to have access to this service. We see great success in its usage.

STATISTICS:

Health component

- 100 % of telemedicine licences granted, for a total of 60 licences.
- 108 clients assisted, to support them in finding a family doctor or paediatrician.
- Total medical zoom minutes: 16,000 minutes.
 - 2020-2021: 12,000 minutes.
- 802 direct client care hours (2021–2022).
 - 559 hours (2020–2021).

Recurring topics: Family relationships, stress and anxiety, parenting skills and depression.

Development of a youth mental health workshop in collaboration with the youth sector: Creative evenings.



The special education sector has collaborated with more than 27 professionals directly involved with children facing specific challenges.



"I had one of the best moments of my life tonight. Charles said "mom" it was a more-than-clear "mom." It's been a few weeks now that I've been applying your advice in the evening when I'm doing his routine. Tonight, when he looked at me, he said "mom," and I started to cry. I was so happy, we applauded and congratulated him. He was very happy. I wanted to share with you."

Anonymous

STATISTICS:

This year, 485 hours of direct and indirect intervention were provided to 29 military families. Of these families, we count:

- 25 in the Regular Force
- 3 military veterans
- 1 full-time military reservist

3 workshops offered online:

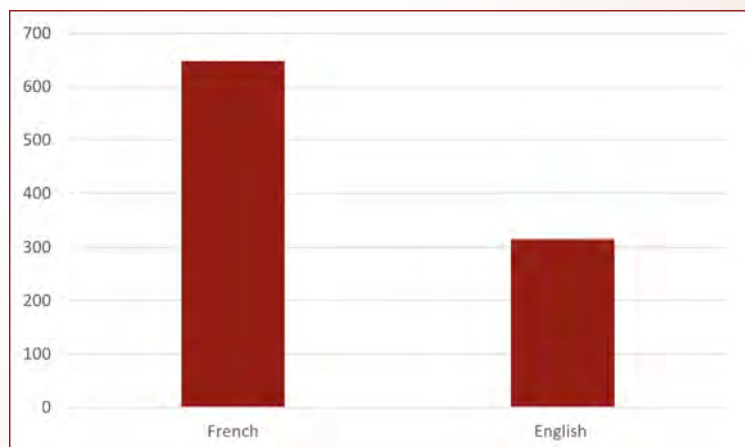
Webinar Motivation and academic success, Homework and lesson tips and Master early childhood with ease.

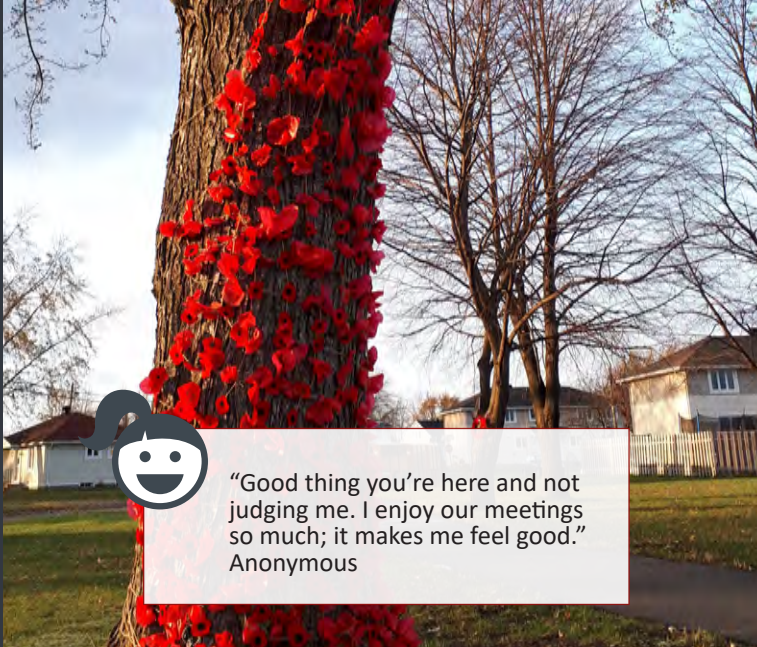
HIGHLIGHTS:

The special education sector offers 22 practical vignettes to support parents with the needs and challenges they may face. The goal is to provide them with information and tools.

- 648 views in French.
- 315 views in English.

Numbers of views of the practical vignettes





"Good thing you're here and not judging me. I enjoy our meetings so much; it makes me feel good."
Anonymous



Veteran Family Program

This year, we have seen an increase in the number of hours and the number of participants in the presentations of our services.

STATISTICS:

- 160 attendees at the 5 MFRC service presentations .
 - 120 participants in 2020-2021.
- 50 calls to discharged soldiers.
 - 33 calls in 2020-2021.
- 26 psychosocial follow-ups .
- 165 hours of direct intervention with clients.
 - 104 hours in 2020-2021.
- 124 hours of indirect intervention.
 - 55 hours in 2020-2021.

15 participants in the Education and Awareness workshop for the partners of the various professions and helping relationships.

HIGHLIGHTS:

- An interview for the Monarques project documentary and continued participation in the steering committee. The Monarques project aims to give a voice to veterans, military families and their loved ones following operational stress injuries.
- An information campaign was carried out with the Valcartier and Bagotville counterparts in order to make our services known. These ads reached 79,465 page views on the article.

Illness, injury and death

The Liaison Officer facilitates the transition for discharged service members and veterans through one-on-one meetings, presentations, workshops and retreats.



"It's hard to ask for help, but your big heart, availability and good humour really made things easier for my eldest daughter."
Anonymous, from a client for services rendered to her daughter

STATISTICS:

- 50 participants in presentations on injuries, illnesses and deaths and services for veterans' families.
- 48 military members met as part of a transfer to the Transition Centre.
- 28 psychosocial follow-ups, including 3 for bereavement.
- 285 hours of intervention, including 100 hours of virtual intervention.

HIGHLIGHTS:

One of our successes for the year was the L'Escale retreat, which was conducted in partnership with the Veteran Family Program, with a participation rate of 32. In addition, the retreat attracted media attention and we were granted several interviews, including Radio-Canada Estrie and CBC Montréal.



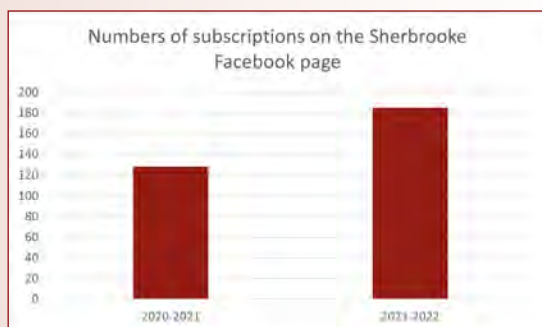
In Sherbrooke, 56 families registered for the first edition of the fall photo shoot.
Survey results after the activity: 100% very pleasant and 100% want to do it again!



"It's good to see someone involved in that (military family services), we know more about what's going on so we can participate."
Sgt Charrette, SDR 52 Amb

STATISTICS:

- 600 promotional items distributed to promote our services in the Sherbrooke area.



HIGHLIGHTS:

- Barista workshop focus group to better orient our actions for the reservists in the region.
- 50 participants at the laser tag activity in Sherbrooke.
- One of the ways in which the promotion sector has become known is through presentations in the units.

Each year, the promotional sector implements several activities to promote our services. The data collected demonstrates the significant need for support for the recruits' loved ones.



"Thank you for your good service! For me, a military wife and now a military mother, I find it reassuring to know that I can always contact you if I have a question or need."
Anonymous

"This program is super helpful. Please continue to extend support as it is not easy especially for people without any military background. Thank you for everything you do for us."
Anonymous

STATISTICS:

- This year, 1,317 calls, 1,869 emails, 438 courtesy letters addressed to the families of recruits.
- During the Basic Military Qualification, 56 presentations reached 2,270 candidates.



This year, the employment and education sector focused on virtual availability. This helped to encourage the participation of remote clients, including Shilo, Oromocto and Quebec City.



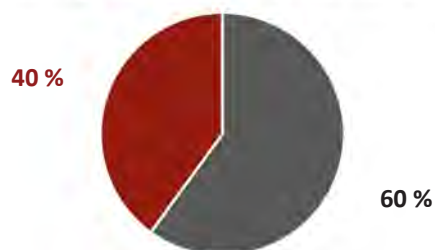
"I moved to CFB Shilo, Manitoba, and I am grateful to MFRC St Jean and St Hubert French virtual class for allowing me to join. I am able to continue learning and understanding the language from afar. It is important for me so I could help my son who will be in French school (kindergarten) next school year."
Michelle Abanico

HIGHLIGHTS:

Several partnerships with local organizations :

- Public Service human resources service
- School service centres
- The Carrefour Jeunesse Emploi

Percentage of students in language courses



- Students from remote cities
- Students from cities near one of our service points

STATISTICS:

- 100 participants in the sector's virtual activities.
- 50 participants in the French and ESL classes in partnership with LRDG and Rosetta Stone.
- 15 employers who contacted the employment sector.
- 58 clients who used the employment service.

Following the survey:

- 100% of respondents mention that virtual or telephone services are helpful for military family members seeking employment.
- 92% of second-language students say they would recommend our course without hesitation and re-enrol from one session to the next.



Executive Director

Francine Habel

Human Resources Director

Catherine Bourassa, CRHA

Human Resources Officer

Emma Ritchot
Lucie Desrochers

Financial Management Assistant

Sébastien Monette-Vaskelis

Welcome and Information Clerk

Sarah Gariépy
Johanne Gilbert

Employment and Education Coordinator

Estelle Auger

Youth Coordinator

Valérie Morier

Childhood Coordinator

Emie Gendron
Christine Gouault-Charest

Youth Centre Coordinator

Geneviève Chatigny

Events Coordinator

Alexandre Gagné

Community Integration Officer

Maude Laflamme

Volunteer Services Officer

Marie Belle Meunier

Communication Officer

Anne Letarte

Web Content Officer

Glenda Guerrero-Moreno
Maude Brassard

Virtualisation Officer

Olivia Fan

Outreach Clerk

Ladouce Kabanga
Audrey Nadeau
Emmanuelle Plante
Catherine Sevigny

Psychosocial Counsellor

Eva Reny-Coulombe
Marie-Danielle Lafrenière

Prevention, Support and Intervention Coordinator

Bartholomew Crago, T.S.
Alain Houle, T.c.f.
Milena Johnson, T.S.
Oana Bejenariu, T.S.
Annie Leclerc, T.S.

Family Liaison Officer

Audrey Gallant, T.S.

Special Care Counsellor

Josianne Lague
Andréanne Vigneault-Lamothe
Jinny Duguay-Fortin

Veteran Family Program Coordinator

Myriam Dutour, T.S.

Social Work Intern

Alyssa Raby

Youth Animator

Annie English Charron
Audrey Bouchard
Alicia Beauchamp
Jérémy Lauzon
Edouard Portelance
Thomas Trépanier R.

Mobile Animator

Laurie Gagnon
Mathilde Pronovost
Marie Hélène Bou Nader

Daycare Educator

Alyson Fontaine
Melissa Pereira
Noémie Maure
Yamila Hernandez

Second Language Teacher

Line Laroche
Sylvie Demers

FINANCIAL STATEMENT

Current Assets

	2022	2021
	\$	\$
Cash	837 800	887 352
Short-term investment	462 884	450 438
Receivable	10 767	4 716
GST and QST receivable	26 780	17 821
Prepaid expenses	8 196	24 176
MFS funding receivable	6 685	19 604
2nd Canadian Division funding receivable	102 213	39 089
Total	<u>1 455 325</u>	<u>1 443 196</u>

Current Liabilities

	\$	\$
Accounts payables	32 488	26 278
Grants to be repaid	474	22 758
Wages and vacation	107 299	84 499
Fringe benefits	1 746	43 198
Professional services payables	7 000	7 000
Funding received in advance	417 980	612 156
Reserved amount - Loft	250	301
Total	<u>567 237</u>	<u>796 190</u>

Long term debt	60 000	40 000
Total	<u>627 237</u>	<u>836 190</u>

Net Assets

	\$	\$
Restricted for The Loft	0	63 000
Restricted for Daycares	0	150 000
Unrestricted	828 088	394 006
Total	<u>828 088</u>	<u>607 006</u>
	<u>1 455 325</u>	<u>1 443 196</u>

OPERATING STATEMENT

INCOME	Budget	Actuals
MFS Funding	1 574 668	1 587 180
Cmdt 2nd Cnd Div	217 350	234 214
Daycare preschool program	20 000	32 052
Ministère de la Famille	130 000	152 229
1 Wing HQ Funds	50 000	50 000
Fundraising and donations	6 500	11 382
Investment and others	13 000	13 205
True Patriot Love	3 550	0
Non-Public Funds – Montreal Region	0	6 434
Canada Summer Jobs	0	12 852
Grant – CEBA Loan (Covid-19)	20 000	0
Montreal 375th - Fundraising	0	182 609
Units ball – Funding	9 000	30 000
Total	<u>2 044 068</u>	<u>2 312 157</u>

EXPENDITURES	Budget	Actuals
Cmdt 2nd Cnd Div		
Management & Administration	10 500	2 066
Wages	191 000	205 992
Emergency house	11 850	11 631
Housekeeping - Youth Center	4 000	2 924
Additional funding	0	11 601
Ministère de la Famille	130 000	150 000
1 Wing HQ Funds	50 000	50 000
Spent by MFRC Funds	124 940	63 952
True Patriot Love	3 550	0
Canada Summer Jobs	0	12 852
Non-Public Funds – Montreal Region	0	6 434
Units ball – Funding (Veterans retreat)	9 000	0
Total	<u>534 840</u>	<u>517 452</u>

EXPENDITURES MFS	Budget	Actuals
Management & Administration	305 049	322 077
Community development	460 865	457 864
Program delivery	697 754	683 727
Veteran Family Program	72 000	71 272
Supplementary funding	27 000	38 683
Total	<u>1 562 668</u>	<u>1 573 623</u>
Total expenditures	<u>2 097 508</u>	<u>2 091 075</u>
Excess (deficit) of income over expenditures	<u>(53 440)</u>	<u>221 082</u>

*Reclassification of « Montreal 375th – Fundraising » and « Units ball – Funding » to MFRC unrestricted net assets. The actual excess of income over expenditures for 2021/2022 is \$8,473.



DONORS AND FUNDERS

THANK YOU FOR YOUR SUPPORT

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Ministère de la Famille



438 Tactical Helicopter
Squadron



Canada Summer
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Government of Canada Workplace
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